PURPOSE:
The ultimate purpose of the evaluation process is to improve student learning by strengthening instruction. The immediate purpose of this form is to provide a structured format for creating your Professional Development Plan for the next year (or more.) The Professional Development plan must be tied to the standards. Not all standards must be addressed, but all professional growth activities must support one or more of the standards.

## DIRECTIONS:

1. In your conference with your evaluator(s) discuss your ideas and the suggestion for professional development activities.
2. After the conference, complete the Professional Development Plan. You may consult with the Director of Education Technology any other resources in developing your plan.
3. Review the plan with your evaluator(s).
4. Submit final draft of the Professional Growth Plan, along with your written response to the Evaluation Report, to the Evaluator(s).

## Domain 1: Planning and Preparation

Component 1a: Demonstrating Knowledge of Content and Pedagogy (Danielson pp. 62-4)

| Unsatisfactory |
| :--- |
| Librarian displays little understanding of library <br> science and bibliographic instruction. Librarian is <br> not familiar with the school curriculum and is not <br> aware of what is covered in specific courses. | aware of what is covered in specific courses.

Basic
Librarian's content and pedagogical knowledge represents basic understanding but does not extend to connections with other disciplines or to possible student misconceptions.

## Proficient

Librarian demonstrates solid understanding of the content and its prerequisite relationships and connections with other disciplines. Librarian's instructional practices reflect current pedagogical knowledge.

Distinguished
Librarian's knowledge of the content and pedagogy knowledge is extensive, showing evidence of a continuing search for knowledge and improved practice. Librarian actively builds on knowledge of prerequisites and misconceptions when designing instruction or seeking causes for student misunderstanding.

## Component 1b: Demonstrating Knowledge of Students and Teachers (Danielson pp. 65-7)

| Unsatisfactory |
| :--- |
| Librarian has weak knowledge of developmental |

Librarian has weak knowledge of developmental characteristics of age group and makes little or no attempt to acquire knowledge of students'
backgrounds, skills, learning styles, or interests and does not use such information in planning. Librarian does not consult with teacher before preparing for class visit.

Basic
Librarian displays generally accurate knowledge of the developmental characteristics of the age group. Librarian consults with teacher before class visits

## Proficient

Librarian displays sufficient knowledge of developmental characteristics, skills, and interests of age group and uses this knowledge to plan for groups of students. Librarian works with teacher to plan the class visit.

Distinguished
Librarian displays sufficient knowledge of the complexity of developmental characteristics, skill, and interests of age group and when appropriate uses this knowledge in instructional planning. Librarian works with teacher to plan the class visit. Librarian follows up with teacher and students to gauge effectiveness of the library visit

Component 1c: Selecting Instructional Goals (Danielson pp. 68-70)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :---: | :---: | :---: | :---: |
| Librarian' goals represent trivial learning, are unsuitable for students, or are stated only as instructional activities, do not permit viable methods of assessment, and are not aligned with curriculum standards. | Librarian's goals are of moderate value to students in the class, consisting of a combination of goals and activities, some of which permit viable methods of assessment and some of which are aligned with curriculum standards. | Librarian's goals represent valuable learning and are suitable for most students in the school; they reflect opportunities for integration and permit viable methods of assessment. Goals are sufficiently aligned with curriculum standards. | Librarian's goals reflect high-level learning effectively related to curriculum standards; they are adapted, where necessary, to the needs of individual students, and permit viable methods of assessment. |
| Component 1d: Demonstrating Knowledge of Resources (Danielson pp. 71-72) |  |  |  |
| Unsatisfactory | Basic | Proficient | Distinguished |
| Librarian is unaware of library resources available either for teaching or for students who need them. | Librarian displays limited knowledge of library resources available either for teaching or for students who need them. | Librarian is sufficiently aware of library resources available for teaching and knows how to gain access to these resources for students who need them. | Librarian seeks out resources for students who need them in the library and in the larger community (public libraries). |

## Component 1e: Designing Coherent Instruction (Danielson pp. 73-75)

| Unsatisfactory | Basic | Proficient |
| :---: | :---: | :---: |
| The various elements of the instructional design do not support the stated instructional goals or engage students in learning, and the lesson or unit has no defined structure. | Some of the elements of the instructional design support the stated instructional goals and engage students in learning, while others do not. Librarian's lesson or unit has a recognizable structure. | Most of the elements of the instructional design support the stated instructional goals and engage students in learning, and the lesson or unit has a clearly defined structure. |

## Distinguished

All of the elements of the instructional design support the stated instructional goals, engage students in learning, and show evidence of student input, when appropriate. Librarian's lesson or unit is highly coherent and has a clear structure.

Component 1f: Assessing Student Learning (Danielson pp. 76-79)

| Unsatisfactory | Basic | Proficient |
| :--- | :--- | :--- |
| Librarian's approach to assessing student learning <br> contains no clear criteria or standards, and lacks <br> congruence with the instructional goals. Librarian <br> has no plans to use assessment results in <br> designing future instruction. | Librarian's plan for student assessment is partially <br> aligned with the instructional goals and includes <br> criteria and standards that are not entirely clear or <br> understood by students. Librarian uses the <br> assessment to plan for future instruction for the <br> class as a whole. | Librarian's plan for student assessment is <br> sufficiently aligned with the instructional goals <br> and includes clear assessment criteria and <br> standards that have been communicated to <br> students. Librarian uses the assessment to plan for <br> groups of students or individuals. |

## Distinguished

Librarian's plan for student assessment is fully aligned with the instructional goals, containing clear assessment criteria and standards that are not only understood by students but also show evidence of student participation in their development. Librarian's students monitor their own progress in achieving the goals.

| Domain/Action to be taken | Persons/Resources Needed | Documentation | Timeline |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |

## Domain 2: The Library Environment

Component 2a: Creating an Environment of Respect and Rapport (Danielson pp. 79-80)

| Unsatisfactory |
| :--- |
| Library interactions, both between the librarian <br> and students and among students, are negative or <br> inappropriate and charaterized by sarcas, <br> put-downs, or conflict and are in conflict with <br> Chadwick's core values. |

Basic
Library interactions, both between the librarian and students and among students, are usually fair, compassionate, respectful, honest, and responsible, but they may be characterized by occasional displays of insensitivity.

Proficient
Library interactions, both between the librarian and students and among students, are generally fair, compassionate, respectful, honest and responsible. These interactions are respectful of the cultural and developmental differences among groups of students.

## Distinguished

Library interactions, both between the librarian and students and among students, demonstrate a high degree of respect, compassion, honesty fairness, and responsibility. Students take responsibility for maintaining this high level of behavior.

## Component 2b: Establishing a Culture for Learning (Danielson pp. 81-82)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- |
| The library does not represent a culture for <br> learning and is characterized by low librarian <br> commitment to the curriculum, an out of date or <br> poorly maintained collection (both physical and <br> virtual), and an unfriendly environment. | The library environment reflects only a minimal <br> culture for learning, with only modest or <br> inconsistent attention paid to collection <br> development, little commitment to the curriculum <br> and a less than friendly environment; librarian <br> performs at the minimal level to "get by." | The library environment represents a genuine <br> culture for learning, with commitment to the <br> curriculum on the part of librarian and students, <br> a well maintained and up-to-date collection, and a <br> friendly library environment. | Students assume much of the responsibility for <br> establishing a culture of learning in the library by <br> taking pride in the collection and facility, and <br> holding their research to the highest standard. <br> Librarian demonstrates a passionate commitment <br> to the curriculum. |

Component 2c: Managing Library Procedures (Danielson pp. 83-84)

| Unsatisfactory | Basic | Proficient | D |
| :--- | :--- | :--- | :--- |
| Library routines and procedures are either <br> nonexistent or inefficient, resulting in the loss of <br> much productive time. | Library routines and procedures have been <br> established but function unevenly or <br> inconsistently, with some loss of productive time. | Library routines and procedures have been <br> established and function smoothly for the most <br> part, with little loss of productive time. | L <br> th <br> p |

Distinguished
Library routines and procedures are seamless in their operation, and the entire library staff participates responsibly in functioning smoothly.

Component 2d: Managing Student Behavior (Danielson pp. 85-87)

| Unsatisfactory |
| :--- |
| Student behavior is poor, with no clear <br> expectations, no monitoring of student behavior, <br> and inappropriate response to student <br> misbehavior. | misbehavior.

## Basic

Librarian makes and effort to establish standards of conduct for students, monitor student behavior, and respond to student misbehavior, but these efforts are not always successful.

## Proficient

Librarian is aware of student behavior, has established clear standards of conduct, and responds to student misbehavior in ways that are appropriate and respectful of the students.

## Distinguished

Student behavior is entirely appropriate, with evidence of student participation in setting expectations and monitoring behavior. Librarian's monitoring of student behavior is subtle and preventative, and librarian's response to student misbehavior is sensitive to individual student needs.

## PROFESSIONAL DEVELOPMENT PLAN

## Component 2e: Organizing Physical Resources (Danielson pp. 88-89)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- | :--- |
| Librarian makes poor use of the physical <br> environment, resulting in unsafe or inaccessible <br> conditions for some students or a serious <br> mismatch between the physical resources and the <br> curriculum. | The library space is safe, and essential learning is <br> accessible to all students, but the physical <br> resources only partially support the curriculum. <br> There are no library displays. | The library space is safe, and learning is <br> accessible to all students; librarian uses physical <br> resources well and ensures that they support the <br> curriculum. Librarian ensures that resources are <br> displayed in an attractive manner. | The library space is safe, and learning is <br> accessible to all students; librarian uses physical <br> resources well and ensures that they support the <br> curriculum. Librarian ensures that resources are <br> displayed in an attractive manner. | | Component 2f: Supervision of Paraprofessional Staff (Danielson pp. 95-99) | Distinguished |  |
| :--- | :--- | :--- | :--- |
| Unsatisfactory <br> There is no communication between librarians <br> and assistants and work quality is poor. <br> Assistants cannot perform basic library tasks. <br> BasicThere is little communication between librarians <br> and assistants and work is done eventually, but <br> not in a timely manner and there are often errors. <br> There is basic reference training. | Proficient <br> There is good communication between librarians <br> and assistants with occasional meetings. <br> Assistants' work product is done efficiently and <br> with hittle or no errors. Assistants are adequately <br> trained for reference desk. | There is frequent staff communication with <br> regular meetings and review sessions with staff. <br> Work is done efficiently with no errors. <br> Librarian serves as mentor to assistant if <br> appropriate. Assistants are well trained for <br> reference desk. |

PROFESSIONAL DEVELOPMENT PLAN

| Domain/Action to be taken | Persons/Resources Needed | Documentation | Timeline |
| :--- | :--- | :--- | :--- |
|  |  |  |  |

## PROFESSIONAL DEVELOPMENT PLAN

## Domain 3: Instruction

Component 3a: Communicating Clearly and Accurately (Danielson pp. 90-91)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- |
| Librarian's oral and written communication <br> contains consistent and frequent errors, is <br> unclear, or is inappropriate to students' ages. <br> Librarian frequently misunderstands students. | Librarian's oral and written communication is <br> usually error free but may not be completely <br> appropriate to students' ages or may require <br> further explanations to avoid confusion. <br> Librarian sometimes misunderstands students. | Librarian communicates clearly, accurately and <br> appropriately for student's ages, both orally and <br> in writing. Librarian understands students. | Librarian's oral and written communication is <br> clear, appropriate for students' ages, and <br> expressive. Librarian anticipates possible <br> student misconceptions. |

Component 3b: Using Questioning and Discussion Techniques (Danielson pp. 92-94)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :---: | :---: | :---: | :---: |
| Librarian makes poor use of questioning and discussion techniques, with low-level questions, limited student participation, and little true discussion. | Librarian's use of questioning and discussion techniques is uneven, with some high-level questions, attempts at true discussion, and moderate student participation. | Librarian's use of questioning and discussion techniques employs high-level questions and results in true discussion and active participation by all students. | Students formulate many of the high-level questions and assume responsibility for the participation of all students in the discussion. |

## Component 3c: Engaging Students in Learning (Danielson pp. 95-99)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- |
| Students are not intellectually engaged in <br> significant learning, as a result of inappropriate <br> activities or materials, poor presentation of <br> content, or lack of lesson structure. | Students are only partially engaged <br> intellectually, resulting from activities or <br> materials of uneven quality, inconsistent <br> presentations of content, or uneven structure or <br> pacing. | Students are intellectually engaged throughout <br> the lesson, with appropriate activities and <br> materials, instructive presentations of content, <br> and suitable structure and pacing of the lesson. | Students are highly engaged throughout the <br> lesson and make material contributions to the <br> presentation of content, the activities, and the <br> materials. The structure and pacing of the <br> lesson allow for student reflection and closure. |

Component 3d: Providing Feedback to Students (Danielson pp. 100-102

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- |
| Librarian feedback to students is of poor <br> quality (e.g. vague, inaccurate, lacking in <br> substance, or untimely.) | Librarian's feedback to students is inconsistent in <br> its specificity, accuracy, substance, <br> constructiveness, and timeliness. | Librarian's feedback to students is consistently <br> specific, accurate, substantive, constructive, <br> and timely. | Librarian's feedback to students is consistently <br> specific, accurate, substantive, constructive, <br> and timely, and students make use of the <br> feedback in their learning. |

## Component 3e: Demonstrating Flexibility and Responsiveness (Danielson pp. 103-105)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- |
| Librarian adheres to the instruction plan in spite <br> of evidence of poor student understanding or <br> student's lack of interest and fails to respond to <br> student's questions; librarian assumes no <br> responsibility for student's failure to <br> understand. | Librarian demonstrates moderate flexibility and <br> responsiveness to students' needs and interests <br> during a lesson and seeks to ensure the success <br> of all students. | Librarian seeks ways to ensure successful <br> learning for all students, making adjustments as <br> needed to instruction plans and responding to <br> student interests and questions. | Librarian is highly responsive to students' <br> interests and questions, making major lesson <br> adjustments if necessary and persists in <br> ensuring the success of all students. |

## Component 3f: Integrating Technology

Unsatisfactory
Librarian is not aware of current online
resources and does not encourage students and teachers to use current technology.

Basic
Librarian is knowledgeable about curren technologies and teaches students and teachers to use online resources

## Proficient

Librarian is knowledgeable about current technologies and teaches students and teachers to use online resources. Librarian effectively promotes the library's resources on the school webpage.

## Distinguished

Librarian is extremely knowledgeable about current technologies and teaches students and teachers to use online resources. Librarian effectively promotes the library's resources on the school webpage and markets these resources to the larger Chadwick community.

PROFESSIONAL DEVELOPMENT PLAN

| Domain/Action to be taken | Persons/Resources Needed | Documentation | Timeline |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

## PROFESSIONAL DEVELOPMENT PLAN

## Domain 4: Professional Responsibilities

Component 4a: Reflecting on Teaching (Danielson pp. 106-107)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- |
| Librarian does not reflect accurately on the <br> lesson or propose ideas as to how it might be <br> improved. | Librarian's reflection on the lesson is generally <br> accurate, and librarian makes general <br> suggestions as to how it might be improved. | Librarian reflects accurately on the lesson, <br> citing its strengths and weaknesses. Librarian <br> makes some specifics suggestions about how it <br> might be improved. | Librarian's reflection on the lesson is highly <br> accurate and perceptive, citing specific <br> examples. Librarian draws on an extensive <br> repertoire to suggest alternative strategies. |

## Component 4b: Promoting Reading Campus-Wide

| Unsatisfactory | Basic | P |
| :--- | :--- | :--- |
| Librarian is not aware of student reading tastes <br> and makes no effort to promote extracurricular <br> reading. | Librarian is nominally aware of student reading <br> tastes, is somewhat aware of new books, and <br> makes a minimal effort to promote <br> extracurricular reading. | L <br> up <br> enco |


| Proficient |
| :--- |
| Librarian understands diverse reading tastes, is <br> up to date with current books, and actively <br> encourages students to read for pleasure. |

up to date with current books, and actively encourages students to read for pleasure.

| Distinguished |
| :--- |
| Librarian understands diverse reading tastes, is |
| up to date with current books, and actively |
| encourages students to read for pleasure. |
| Librarian provides activities such as book |
| clubs, book talks, and other reading incentives. |

Component 4c: Maintaining Accurate Records and Library Budget (Danielson pp. 108-109)

| Unsatisfactory | Basic | Profficient |
| :--- | :--- | :--- |
| Librarian has no system for maintaining <br> accurate records, or the system is in disarray, <br> resulting in errors and confusion. | Librarian's system for maintaining accurate <br> records is rudimentary and only partially <br> effective. | Librarian's system for maintaining accurate <br> records is efficient and effective. Budget is <br> completed in a timely manner and money is |

Distinguished
Librarian's maintains superior, detailed records. Librarian compiles records in a yearly report. Budget is completed in a timely manner and money is allocated efficiently.

## Component 4d: Communicating with Families and Supporting Parent Volunteers in the Library (Danielson pp. 110-112))

| Unsatisfactory | Basic | Proficient | Distinguished |
| :---: | :---: | :---: | :---: |
| Librarian provides little or no information to families, and /or communicates in a manner significantly inconsistent with the school's core values. Librarian does not appreciate the need for parent participation in the library program. | Librarian complies with school procedures and policies for timely communication with families and does so in a manner that is usually consistent with the school's core values, with occasional lapses. Librarian minimally supports Friends of the Library activities | Librarian complies with school procedures and policies for timely communication with families and initiates additional communication as appropriate. Librarian supports Friends of the Library activities. | Librarian's communication with families is timely, sensitive, and consistent with school procedures and policies. Librarian supports Friends of the Library activities, attends FOL meetings and events, and works closely with parent volunteers. |

Component 4e: Contributing to the School (Danielson pp. 113-114))

| Unsatisfactory | Basic | Proficient |
| :---: | :---: | :---: |
| Librarian's relationships with colleagues violate the school's core values (and are thus disrespectful, dishonest, unfair, uncaring, or irresponsible); the librarian avoids involvement in school activities. | Librarian's relationships with colleagues usually reflect the school's core values, with occasional lapses; librarian participates in school events and projects when specifically requested. | Librarian maintains positive relationships with colleagues that generally reflect the school's core values; librarian participates actively and appropriately in school activities. |
| Component 4f: Growing and Developing Professionally (Danielson pp. 115-117)) |  |  |
| Unsatisfactory | Basic | Proficient |
| Librarian does not participate in professional development activities, even when such activities are clearly needed for the development of teaching skills. | Librarian's participation in professional development is limited to those that are convenient or required. | Librarian participates actively in professional development activities and contributes to the profession. |

Distinguished
Librarian plays a lead role in promoting and modeling the school's core values in interactions with colleagues; librarian makes outstanding contributions to school events and projects, and serves on school committees.

## Distinguished

Librarian makes a substantial contribution to the profession through such activities as action research or mentoring new library staff and actively pursues professional development.

## Component 4g: Showing Professionalism (Danielson pp. 118-119)

| Unsatisfactory | Basic | Proficient | Distinguished |
| :--- | :--- | :--- | :--- |
| Librarian's sense of professionalism is low, and <br> librarian contributes to practices that are self- <br> serving or harmful to students. | Librarian's attempts to serve students based on <br> the best information are genuine but <br> inconsistent. | Librarian makes genuine and successful efforts <br> to insure that all students are well served by the <br> school. | Librarian assumes a leadership in ensuring that <br> school practices and procedures ensure that all <br> students, particularly those traditionally <br> underserved, are honored by the school. |

PROFESSIONAL DEVELOPMENT PLAN

| Domain/Action to be taken | Persons/Resources Needed | Documentation | Timeline |
| :--- | :--- | :--- | :--- |
|  |  |  |  |

